



# NOCALL Spring Institute 2009

Help Me Cope! Quick Tools to keep  
up with the Economic Crisis

April 24th, 2009

**Presented by Camille Reynolds, *Director of  
Research & Information Services***

[nossaman.com](http://nossaman.com)

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# Quick Tools

- Legal Market Resources
- Stimulus & Recovery Resources
- Law Library Resources
- Legal Vendor Offerings

<http://www.law.com/jsp/tal/PubArticleTAL.jsp?id=1202425647706>

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### Herbert Smith to Freeze Pay and Cut Up to 84 jobs Legal Week

- Akin Gump
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- Baker & McKenzie
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- Bell Boyd & Lloyd
- Bingham Mccutchen
- Blank Rome
- Brown Rudnick Berlack Israels
- Bryan Cave
- Buchanan Ingersoll & Rooney
- Cadwalader, Wickersham & Taft
- Cahill Gordon
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- Clifford Chance
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- McDermott Will
- McKee Nelson
- Milbank Tweed Hadley & McCloy
- Moore & Van Allen
- Morgan & Finnegan
- Morgan, Lewis & Bockius
- Morrison & Foerster
- Nixon Peabody
- O'Melveny & Myers
- Orrick, Herrington & Sutcliffe
- Patton Boggs
- Paul, Hastings, Janofsky & Walker
- Perkins Cole
- Pillsbury Winthrop Shaw Pittman
- Powell Goldstein
- Proskauer Rose
- Quinn Emanuel
- Reed Smith
- Ropes & Gray
- Saul Ewing
- Seyfarth Shaw
- Shearman & Sterling
- Sheppard Mullin
- Shutts & Bowen
- Sidley Austin
- Simmons & Simmons

3

# More Partner Income Blog

<http://morepartnerincome.net>

The screenshot shows the More Partner Income blog homepage. The browser window title is "MorePartnerIncome.com - Windows Internet Explorer". The address bar shows "http://www.morepartnerincome.net/". The page has a green header with the title "More Partner Income" and the subtitle "INSIGHTFUL FINANCIAL MANAGEMENT IDEAS AND PRACTICES FOR LAW FIRMS". Below the header is a navigation bar with links: Home, About, Subscriber Content, Search Help, Managing Partner Advocate, Downloads, and Receive New Posts Via Email. A search bar is located below the navigation bar. The main content area features a post dated April 15, 2009, titled "Law Firms Focusing on Collections Should Not Overlook Billing Practices". The post text discusses the importance of collections in the current economy and provides tips for improving the billing cycle. To the left of the main content is a sidebar with "Archives" (listing years from 2005 to 2009) and "Popular Tags" (listing various business and legal terms). To the right of the main content is a "Post Categories" sidebar listing various categories with their respective post counts.

More Partner Income  
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Click on arrows to expand archives

Archives

- ▼ 2009
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- ▶ 2006
- ▶ 2005

Popular Tags

firm performance  
productivity targets law practice  
management realization business  
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managing partners fee earners  
attorneys decisions money billable  
hours spec business efficiency  
practice areas blended rate partners

April 15, 2009  
3:46 pm

### Law Firms Focusing on Collections Should Not Overlook Billing Practices

It is no shock that law firms, reacting to the current economy, are focusing on collections. Cash is still king. Collections push efforts have moved beyond the 4<sup>th</sup> quarter and are now equally important in all periods. Collection opportunities are analyzed, delinquent clients are squeezed, and write offs are scrutinized more than ever. Still, firms focusing only on invoice collections are missing a very important collections driver: the billing cycle. As my colleague stated a few years ago, "With faster billing, adjustments will decline since a large number of adjustments can be attributed to disputes over work done [many] months ago. Client appreciation for work declines with the passage of time." Here are a few ways to improve and shorten your billing cycle.

#### Billing Tips

In most respects, billing is the sole profit driver completely in your control and the first step in controlling your billing cycle is setting expectations in the engagement letter:

- 1) State your billing and payment expectations up front. If possible, try to match corporate payment policies and timing.
- 2) Promote paperless billing, but be prepared to proactively address technical issues early on.
- 3) Identify a contact or person to call if there are questions about invoice receipt and payment schedules.

Post Categories

- 2008 Tech Shows (2)
- ABA Techshow (2)
- Alternative Billing (26)
- Benchmarking (18)
- Blog (228)
- Cash Flow Issues (38)
- Compensation (41)
- Disaster Recovery (11)
- economic outlook (10)
- Ethics (5)
- Expense Control (9)
- Firm Culture (48)
- Forecasting (8)
- HR (58)
- Law Firm Bus Model (82)
- LegalTech 2008 (14)
- Leverage (25)
- Life (5)
- Management (111)
- Managing Partner Advocate (1)
- Margin (3)
- Marketing (88)
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### TOP STORIES

#### Jenner Associate Wins Supreme Court Pro Bono Victory in Immigration Case

**Updated:** A court of appeals retains its traditional authority to grant stays in deportation cases, despite a 1996 statute that limited the circumstances in which courts may block the removal of aliens, the U.S. Supreme Court has ruled in a 7-2 opinion.

The decision is a victory for Jenner & Block associate [Lindsay Harrison](#), who represented immigrant Jean Marc Nken, according to a law firm [press release](#). Harrison tells the ABA Journal the Supreme Court oral argument was her first appellate argument in any court. She handled the case pro bono.

The government had argued that a provision in the Illegal Immigration Reform and Immigrant Responsibility Act of 1996 limited the circumstances in which...

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#### Rogue Juror's Note Nixes \$3M Pact, Ford Claims; Top Texas Court OKs Discovery

1 hour, 23 minutes ago

#### Congresswoman Blasts Government for Taping Her Phone Calls

1 hour, 59 minutes ago

#### Latest Stories

**CONSTITUTIONAL LAW**  
**Law Prof Says Scalia Will Love His Original Intent Claim in Iraq Case**  
18 minutes ago

**LAW FIRMS**  
**Jenner & Block Lights Bother Trump Tower Resident**  
47 minutes ago

#### What If Law Is Not for You?

3 hours, 20 minutes ago

#### Law Firms Seen as Potential Cash Cows in Bankruptcy Cases

4 hours, 19 minutes ago

### Law News Now

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##### Choose Your Grammar Battle, and Take a Side

Read the [full question](#), then answer.

Read last week's [question and answers](#) about the best niche law practices.

#### LAW IN PEEPULAR CULTURE

##### Peeps in Law

See the readers' choice favorite by [clicking here](#).

View the [gallery here](#).

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**Daily Journal TOP STORIES**  
FRIDAY APRIL 24, 2009

**Citing Fraud, Judge Tosses Damages in Dole Banana Case**  
A Los Angeles judge on Thursday threw out two bellwether damages cases lodged against Dole Food Co. Inc. by Nicaraguan plaintiffs who claimed exposure to pesticides used on banana farms nearly 30 years ago left them sterile.

**State AG Brown Goes After Wells Fargo & Co.**



Attorney General Jerry Brown accused Wells Fargo Thursday of bilking California investors out of \$1.5 billion by falsely assuring them that their investments in auction-rate securities were safe.

**Judicial Profile - 'Pathologically Persistent'**  
Attorneys say mediator Vivien Williamson doesn't give up until a case is settled - but never resorts to being too pushy.

**CALIFORNIA LAWYER >>>**  
**Guilt by the Numbers**

BY EDWARD HUMES  
How fuzzy is the math that makes DNA evidence look so compelling to jurors? Experts acknowledge that as offender databases continue to grow, the chances of convicting the innocent will only increase.



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# Bruce MacEwen's Adam Smith blog

<http://www.adamsmithesq.com>



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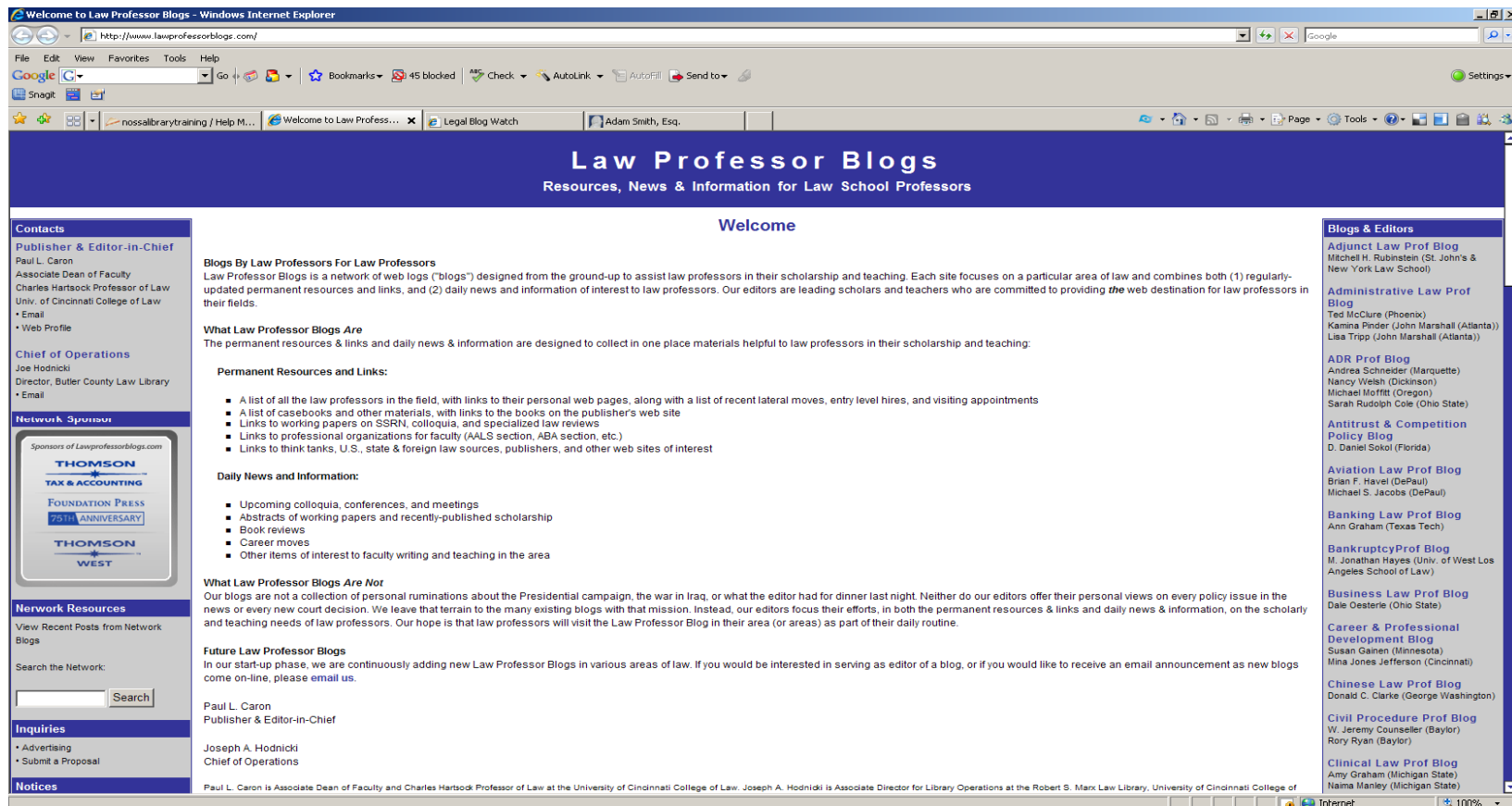
# Legal Blog Watch <http://legalblogwatch.typepad.com/>



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# Law Professor Blog Network

<http://www.lawprofessorblogs.com/>



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# State Recovery Resources

<http://www.staterecovery.org/key-deadlines>

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### Statutory Deadlines & Key Dates

Time is an important consideration in evaluating your state's opportunities under the American Recovery and Reinvestment Act of 2009 (ARRA). By 45 days after the date of enactment (April 3, 2009), state governors (or in some cases, state legislatures) must certify that their states will request and use funds and that these activities will create jobs and economic growth. The ARRA emphasizes rapid expenditure by imposing specific deadlines for application and funds disbursement as well as granting priority to projects that can use funds quickly. Authorities that are able to take quick action will benefit most from the new funding. The Council of State Governments will continually update this timeline as federal agencies provide guidance on specific ARRA programs.

*DISCLAIMER: Information contained in the following chart was produced in partnership with Latham & Watkins LLP, and as part of The American Recovery and Reinvestment Act of 2009: A Guide for State and Local Governments. Any date contained in following chart is either explicitly set forth in the text of the ARRA or is calculated based on the number of calendar days from the enactment thereof. Dates determined by calculating the number of days from enactment of the ARRA are determined without regard to whether the date falls on a weekend or federal holiday and, therefore, are necessarily estimates. Legal counsel should be consulted to determine these dates with certainty and the impact the deadlines may have on your state.*

Statutory Deadlines/Key Dates	Topic	Program Name	Updates	Applicable Funds
7/1/2008	Temporary Increase in Federal Medical Assistance Percentage ("FMAP") (Section 6(A))	States enacting more restrictive Medicaid requirements past this date are excluded from additional FMAP funding. Any state that reinstates their eligibility standards by July 1, 2009, is eligible for an increased FMAP, retroactive to October 1, 2008. If a state reinstates less restrictive policies after July 1, 2009, it is eligible for an increased FMAP		\$89.7 billion

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# Federal Recovery Site <http://www.recovery.gov>

Recovery.gov - Windows Internet Explorer

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## BUILDING THE RECOVERY

The General Services Administration will spend \$5.55 Billion on over 250 construction projects in all 50 states, the District of Columbia, and two U.S. territories. The projects will support the President's vision for a clean energy future, create jobs, and reinvest in our public buildings.

LEARN MORE

MORE FEATURES 1 2 3 4 5

### TRANSFORMING FEDERAL BUILDINGS INTO HIGH-PERFORMANCE GREEN BUILDINGS

Total Distribution: \$5.55 B

Source: U.S. General Services Administration

#### Featured News

Tuesday, April 21, 2009  
US Secretary of Labor Hilda L. Solis testifies before Senate HELP Committee on green job skills training

Monday, April 20, 2009  
Nearly \$1.4 Billion in Recovery Funds Now Available for Illinois to Save Teaching Jobs and Drive Education Reform

Friday, April 17, 2009  
Nearly \$4 Billion in Recovery Funds Now Available for California to Save Jobs and Drive Reform

Friday, April 17, 2009  
HHS Releases Guidance for Securing Health Information and Preventing Harm from Breaches

#### Announcement

##### Recovery Dialogue: IT Solutions

For one week beginning April 27th, The Recovery Accountability and Transparency Board and the Office of Management and Budget in partnership with the National Academy of Public Administration, will host a national online dialogue to engage leading information technology (IT) vendors, thinkers, and consumers in answering a key question:

*What ideas, tools, and approaches can make Recovery.gov a place where all citizens can transparently monitor the expenditure and use of recovery funds?*

Participants from across the IT community will be able to recommend, discuss, and vote on the best

#### Accountability and Transparency

This is your money. You have a right to know where it's going and how it's being spent. Learn what steps we're taking to conduct oversight of funds distributed under this law in order to prevent fraud, waste and abuse.

#### Share your Recovery Story

Tell us how the Recovery Act is affecting you. What's working? What isn't? We want to hear from you.

#### State Progress and Resources

Curious about the recovery progress in your state? Learn more about statewide recovery efforts here.

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# Recovery Fund Tracking Site <http://www.recovery.org>



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# Federal Agency Recovery Weekly Reports

<http://www.recovery.gov/?q=content/agency-weekly-reports>

The screenshot shows the Recovery.gov website in a Windows Internet Explorer browser window. The page title is "Financial and Activity Reports | Recovery.gov". The URL in the address bar is "http://www.recovery.gov/?q=content/agency-weekly-reports". The page features a navigation bar with links: HOME, ABOUT, INVESTMENTS, OPPORTUNITIES, IMPACT, NEWS, FAQ, CONTACT US. Below the navigation bar, the breadcrumb trail reads: Home > Agency Progress and Resources > Financial and Activity Reports. The main content area is titled "FINANCIAL AND ACTIVITY REPORTS" and includes a paragraph explaining that agencies receive Recovery Act funds and submit weekly reports detailing their latest recovery activities. To the right of this text is a section titled "IN THIS SECTION" with links to "Agency Recovery Sites", "Financial and Activity Reports", and "Funding Notifications". Below the text is a table with two columns: "Name of Agency" and "Report Date". The table lists 15 agencies, all with a report date of "2009-04-17". To the right of the table are three sidebar sections: "Accountability and Transparency", "Share your Recovery Story", and "State Progress and Resources".

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Home > Agency Progress and Resources > Financial and Activity Reports

**FINANCIAL AND ACTIVITY REPORTS**

Starting on Tuesday March 3rd, and on each Tuesday thereafter, agencies receiving Recovery Act funds started submitting weekly reports detailing their latest recovery activities. These reports give regular updates to government officials, Congress, and the public on how much is being spent and on what, and list the agency's major completed and planned actions related to the Recovery Act. Spending data covers total dollars made available ([obligation](#)), and total dollars paid out ([gross outlays](#)), as recorded in the agency's financial system. Agency reports received to-date are listed below.

**IN THIS SECTION**

- [Agency Recovery Sites](#)
- [Financial and Activity Reports](#)
- [Funding Notifications](#)

Name of Agency	Report Date
Agency for International Development (USAID)	2009-04-17
Corporation for National and Community Service (CNCS)	2009-04-17
Department of Agriculture (USDA)	2009-04-17
Department of Commerce (DOC)	2009-04-17
Department of Defense (DOD)	2009-04-17
Department of Education (ED)	2009-04-17
Department of Energy (DOE)	2009-04-17
Department of Health and Human Services (HHS)	2009-04-17
Department of Homeland Security (DHS)	2009-04-17
Department of Housing and Urban Development (HUD)	2009-04-17
Department of Justice (DOJ)	2009-04-17
Department of Labor (DOL)	2009-04-17
Department of State (DOS)	2009-04-17
Department of the Interior (DOI)	2009-04-17
Department of Transportation (DOT)	2009-04-17

**Accountability and Transparency**

This is your money. You have a right to know where it's going and how it's being spent. Learn what steps we're taking to conduct oversight of funds distributed under this law in order to prevent fraud, waste and abuse.

**Share your Recovery Story**

Tell us how the Recovery Act is affecting you. What's working? What isn't? We want to hear from you.

**State Progress and Resources**

Curious about the recovery progress in your state? Learn more about statewide recovery efforts here.

**Agency Progress and Resources**

We're bringing transparency and accountability to all areas of government. Learn about Recovery investments and grant programs at government agencies and departments.

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# Stimulus Watch <http://stimuluswatch.org>

Stimulus Watch: Keeping an Eye on Economic Recovery Spending - Windows Internet Explorer

http://stimuluswatch.org/

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Find Projects

- Search for Keywords
- Browse by State/City
- Browse by Program Type

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**Most Discussed**

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**How do you use Stimulus Watch? Watch the video tour!**

StimulusWatch.org was built to help the new administration keep its pledge to invest stimulus money smartly, and to hold public officials to account for the taxpayer money they spend. We do this by allowing you, citizens around the country with local knowledge about the proposed "shovel-ready" projects in your city, to find, discuss and rate those projects. These projects are not part of the stimulus bill. They are candidates for funding by federal grant programs once the bill passes. Learn more by reading the FAQs.

384 diggs  
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How can you contribute? Find a project that interests you, or about which you have special knowledge, and let us know what you think. You can find projects by **searching** or by **browsing by locality** or **program type**. Once you find a program, there are three things you can do: 1) vote on whether you believe the project is critical or not; 2) edit the project's description and points in favor or against, and 3) post a comment in the conversation about the project.

**Find a project by: State or City • Keyword Search • Federal Program**

Most Active Today All Time Most Active Most Expensive Most Critical Least Critical

Description	City	State	Jobs	Cost	Program Type	Vote Ratio
Doorbells	Laurel	MS	2	\$99,600	Housing	-7988
Forks of the Road Heritage Trail. This project would greatly enhance one of the primary gateways to our city by creating an African American/Ethnic Heritage Trail along a stretch of St. Catherine Street between the Forks of the Road Slave Market Site	Natchez	MS	65	\$600,000,000	CDBG	-5417
New Energy Efficiency Industrial Zones 100 Acres	Cidra	PR	1628	\$17,500,000,000	Energy	-5008
Raul Alvarez Disc Golf Course: This project will develop a 36-hole disc golf course that will be environmentally and financially sustainable.	Austin	TX	4	\$886,000	Water	-2485
Construction of Convention Center Hotel	Dallas	TX	3800	\$386,000,000	CDBG	-2223
Construct 25 houses for first time buyers including land acquisition	Friars Point	MS	25	\$1,000,000	Housing	-1907
Downtown Quiet Zone	San Diego	CA	0	\$20,000,000	Streets/Roads	-1850
Sunset View Park - dog park construction	Chula Vista	CA	7	\$500,000	CDBG	-1844
Las Vegas Performing Arts Center A- Construct a new Performing Arts Center within the City's Union Park Development.	Las Vegas	NV	1875	\$375,000,000	CDBG	-1826

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# 50 States Recovery Sites

<http://www.recovery.gov/?q=content/state-recovery-page>



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# US Budget Watch

<http://www.usbudgetwatch.org/stimulus>

The screenshot shows the US Budget Watch website in a Windows Internet Explorer browser. The page title is "Stimulus Watch: Government Responses to the Financial & Economic Crisis | US Budget Watch - Windows Internet Explorer". The URL bar shows "http://www.usbudgetwatch.org/stimulus". The website has a blue header with the "US Budget Watch" logo and a navigation menu on the left. The main content area features a "STIMULUS WATCH: GOVERNMENT RESPONSES TO THE FINANCIAL & ECONOMIC CRISIS" section. It includes a descriptive paragraph about the interactive table, a "Return to Default Table" button, and a filter section. The filter section has dropdown menus for "Policy Area", "Economic Target", "Action Type", and "Who", all set to "- None -". Below the filter is a table with columns: "Date", "Who", "Action", "Max. Amount (in bil)", "Amount Spent (in bil)", and "Deficit Impact (in bil)". The table lists various government actions, including currency swap lines, financial accounting changes, bank takeovers, and bond purchases. On the right side of the page, there is a "BOARD" section with a list of names and a small photo of David Walker.

**THE COMMITTEE FOR A RESPONSIBLE FEDERAL BUDGET**  
**US Budget Watch**

**STIMULUS WATCH:**  
**GOVERNMENT RESPONSES TO THE FINANCIAL & ECONOMIC CRISIS**

The Federal Reserve, Treasury Department, FDIC, and other agencies of government have pledged trillions of dollars worth of loans, credits, rate changes and outright grants to improve the ailing economy. This interactive "Stimulus Watch" table provides a detailed description of government actions taken to deal with the recent financial and economic turmoil. **All actions are clickable, sortable, and filterable.** For a complete overview of how to use this table, [watch this introductory video](#) or read [this table key](#). Users can also contact us with any questions or comments. *Due to differences in how figures are calculated and interactions between numbers, the numbers in the "Maximum Amount" and "Spent" columns cannot be meaningfully added to obtain a total.*

**Return to Default Table**

**Filter By:**

Policy Area	Economic Target	Action Type	Who
- None -	- None -	- None -	- None -

**Submit**

Date	Who	Action	Max. Amount (in bil)	Amount Spent (in bil)	Deficit Impact (in bil)
04/06/09	Fed	<a href="#">CURRENCY SWAP LINES: ECB, JAPAN, ENGLAND, SWITZERLAND</a>	\$287		
04/02/09	Other	<a href="#">CHANGE OF "MARK-TO-MARKET" FINANCIAL ACCOUNTING RULES</a>	*	*	*
03/27/09	FDIC	<a href="#">TAKEOVERS OF SMALL BANKS IN 2009</a>	\$10	\$3	\$3
03/20/09	NCUA	<a href="#">TAKEOVER OF U.S. CENTRAL AND WESTERN CORPORATE FEDERAL CREDIT UNIONS</a>	\$57	*	*
03/19/09	Treasury	<a href="#">TARP: AUTO SUPPLIER SUPPORT PROGRAM</a>	\$5	\$5	\$2
03/18/09	Fed	<a href="#">PURCHASE OF LONG-TERM TREASURY BONDS</a>	\$300		
03/16/09	Treasury   SBA	<a href="#">TARP: SUPPORT OF SMALL BUSINESS CREDIT</a>	\$15	\$0	\$0
03/16/09	SBA	<a href="#">INCREASED GUARANTEES ON SMALL BUSINESS LOANS</a>	*	*	*

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# WSJ Stimulus Site California's Recovery Site

<http://online.wsj.com/public/page/stimulus-package.html>

The screenshot shows the WSJ Stimulus Package website in a Windows Internet Explorer browser window. The address bar displays the URL <http://online.wsj.com/public/page/stimulus-package.html>. The page header includes the WSJ logo, navigation links (Home, World, U.S., Business, Markets, Tech, Personal Finance, Life & Style, Opinion, Careers, Real Estate, Small Business), and a search bar. The main content area is titled "STIMULUS PACKAGE" and features several sections:

- Latest News:** Includes articles such as "Frustrations Rise Over Stimulus" (discussing uncertainty about the pace of spending), "U.S. Commits \$13 Billion to Aid Rail" (reporting on Obama's call for high-speed passenger rail), "Obama Offers Vision of Lasting Recovery" (discussing his economic agenda), "Broadband Stimulus Funds Up for Grabs" (reporting on federal and state officials' efforts to expand broadband services), "Wall Street Sidesteps Visa Rules" (reporting on big U.S. banks getting around TARP restrictions), and "Push to Compare Treatments Spurs Concerns" (reporting on the White House's push for research comparing medical treatments).
- Interactive:** Features a map of the United States showing stimulus spending by state, with a table below it listing the amount for each state.
- Documents & Resources:** Includes links to "The Final Agreement" (chart, fact sheet, budget impact, conference report, joint explanatory statement) and "How the Plans Differed" (comparison of House and Senate versions).
- Journal Community:** Includes a "DISCUSS" button and a link to "Discuss: Where could spending most help?".
- Real Time Economics:** Includes articles such as "Boston's \$95 Million Economic Stimulus" (reporting on the 113th Boston Marathon), "Warning: Tax Hikes Ahead - Eventually" (discussing tax increases), and "Secondary Sources: Banks, States and Taxes, Piracy" (discussing various economic issues).
- The Economy:** Includes an article titled "Economists See Rebound in September" (discussing predictions of a recession end).

The page also features a large advertisement for Lance Armstrong's "TIRED OF BEING TIRED?" campaign, showing him holding a bottle of FRUIT & VEG juice. The browser window shows the date Wednesday, April 22, 2009, and the time 3:50 PM EDT.

MAKING IT HAPPEN.

# ProPublica Site <http://propublica.org>



MAKING IT HAPPEN.

# Bailout Sleuth <http://bailoutsleuth.com>

The screenshot shows a Windows Internet Explorer browser window with the address bar displaying <http://bailoutsleuth.com/>. The browser's menu bar includes File, Edit, View, Favorites, Tools, and Help. The toolbar contains various icons for navigation and utility. The address bar shows the URL and a search button. The browser's tab bar shows several open tabs, including "BailoutSleuth", "State Recovery", "Stimulus Watch", "Financial and Acti...", "Recovery.org - E...", "Recovery.gov", "Recovery.org - E...", "Key Deadlines", and "Page".

The website's header features the text "bailoutsleuth.com" in a large, stylized font. The main content area is divided into three columns. The left column contains a sidebar with the following links: "Chris Carey, Editor" (with email [chris@sharesleuth.com](mailto:chris@sharesleuth.com)), "Tips & Story Ideas" (with email [tips@sharesleuth.com](mailto:tips@sharesleuth.com)), "About Us", "Archives" (with a "Select a Month..." dropdown), "from Sharesleuth.com", "Barred brokerage executive operating under new name", "The SEC and Mark Cuban", "BailoutSleuth", "Energy Exploration International", and "History and mystery".

The middle column features an article titled "Treasury kept quiet about legal services contracts" by Chris Carey, dated April 24, 2009, 8:47 AM. The article text reads: "Earlier this month, the Treasury Department quietly hired three law firms and a consulting firm for advice on restructurings and potential bankruptcies in the auto industry. Treasury did not issue a press release announcing the hirings, even through the contracts with the law firms were among the biggest yet for work on the government's \$700 billion Troubled Asset Relief Program. The deals drew scant coverage beyond trade publications. Cadwalader Wickersham & Taft LLP, Sonnenschein Nath & Rosenthal LLP and Haynes and Boone LLP got six-month contracts worth as much as \$8.59 million each, or \$25.8 million total. Reports that the Treasury Department has directed Chrysler LLC to prepare a bankruptcy filing might explain what those firms have been doing for the past few weeks. But the lack of full disclosure about the contracts raises additional questions regarding the openness and transparency of the TARP initiative. In addition to keeping the awards out of the spotlight, Treasury deleted the hourly rates it is paying the firms from copies of the contracts that it posted on its web site. In at least one instance, it also blacked out the names of key personnel on the assignments. Treasury has routinely redacted that information from the public copies of its agreements with outside contractors on TARP. Without those details, it is impossible for the taxpayers who are paying for the TARP efforts to know whether they are getting a good deal. However, the redactions in Treasury's agreement with Sonnenschein

The right column contains a search bar with a "Search" button and a "Recent Comments" section. The "Recent Comments" section lists several comments with links to "read more".

MAKING IT HAPPEN.

# Jim Hamilton's Securities Law Blog

<http://jimhamiltonblog.blogspot.com/>



MAKING IT HAPPEN.

# San Francisco Recovery Site <http://recovery.sf.org>

City & County of SF Information Related to the American Recovery and Reinvestment Act of 2009 - Windows Internet Explorer

http://recovery.sf.org/intranet/RecoverySF/

File Edit View Favorites Tools Help

Google Go Bookmarks 45 blocked Check AutoLink Autofill Send to

nossalibrarytraining / Help M... City & County of SF Info... BailoutSleuth

recovery sf  
WWW.RECOVERYSF.ORG

Home About Transparency News Contact Us

Search:

### Leading the Local Recovery

**Funds Awarded to Date**  
(as of 3/31/09)

Category	Funds Awarded (in Millions)
Public Safety	\$3.0
Environment	\$7.7
Education	\$23.35
Housing	\$26.6
Health and Human Services	\$80.3
Transportation	\$151.1

(in Millions)

Today we face extraordinary challenges and opportunities" - Mayor Newsom

#### Mayor Newsom Announces \$1 Billion in Capital Investments for Job Creation

The funds will be submitted as part of the enterprise department budgets submitted on May 1, 2009  
04/23/09 - Mayor Newsom today announced that San Francisco's enterprise departments plan for over \$1 billion for infrastructure projects that are already underway or will begin in the coming year, which will create or preserve thousands of jobs. These [...]

#### Mayor Newsom Launches RecoverySF.org to Highlight Federal Stimulus Dollars At Work in San Francisco

video clip  
04/06/09 - Today, Mayor Gavin Newsom launched RecoverySF.org (www.recoverysf.org) to highlight the progress of the American Recovery and Reinvestment Act (ARRA) in the City and County of San Francisco (CCSF). The site allows the public to track grants that San Francisco has applied for and won, view official correspondence to and from Washington D.C. [...]

#### Message from Mayor Newsom

Welcome to RecoverySF.org. It is our goal to keep all of San Francisco informed about the very important issues surrounding the American Recovery & Reinvestment Act (ARRA) passed by Congress and signed by President Obama. With the emphasis on transparency, this website will be a clearinghouse of information on all stimulus matters relating to the City and County of San Francisco.

#### Mayor Newsom Launches Rec...

CITY & COUNTY OF San Francisco

0:00 / 1:44

Tell us your ideas

sfgov San Francisco sfgov.org

RECOVERY. sf.gov

RECOVERY.GOV

MAKING IT HAPPEN.

# US Cities Recovery Sites

<http://www.usmayors.org/mainstreeteconomicrecovery/>

The screenshot shows a Windows Internet Explorer browser window displaying the website <http://www.usmayors.org/mainstreeteconomicrecovery/>. The browser's address bar shows the URL, and the title bar reads "MainStreet Economic Recovery: The United States Conference of Mayors - usmayors.org - Windows Internet Explorer". The website itself has a red header with the USCM logo and the text "THE UNITED STATES CONFERENCE OF MAYORS" and "The Voice of America's Mayors in Washington, DC". Below the header is a navigation menu with links: MAYORS, LEGISLATION & PROGRAMS, NEWS, REPORTS, VIDEOS, BEST PRACTICES, MEETINGS, BUSINESS CONNECTIONS, and ABOUT USCM. The main content area features the "MAINSTREET ECONOMIC RECOVERY" logo and the text "Tracking and implementation assistance for the American Recovery and Reinvestment Act (ARRA) of 2009". Below this, there are three columns of news items under the headings "Funding and Deadlines", "News from Cities and Best Practices", and "Obstacles for Cities".

**THE UNITED STATES CONFERENCE OF MAYORS**  
The Voice of America's Mayors in Washington, DC

**MAINSTREET ECONOMIC RECOVERY**  
usmayors.org/recovery

Tracking and implementation assistance for the American Recovery and Reinvestment Act (ARRA) of 2009

**Funding and Deadlines**

- 4/10: Key Program Summaries **UPDATED**
- 4/10: USCM Files ARRA Broadband Comments
- 4/1: Energy Block Grant Webcast with DOE
- 3/31: EECBG City Formula Recipients
- 3/26: EECBG program information including city funding allocations
- 3/26: Statement from USCM President Miami Mayor Diaz on Announcement of \$2.8 Billion in Energy Efficiency Grants
- 3/26: EPA Offers Resources to Assist State and Locals with ARRA Clean Energy Funding
- 3/20: President Obama Releases Memorandum on "Ensuring Responsible Spending of Recovery Act Funds"
- 3/20: Obama Remarks to State Legislatures
- 3/20: Diaz Letter to Vice President Biden

**News from Cities and Best Practices**

- 4/6: San Francisco Launches ARRA Site
- 3/23: Mayor Daley Identifies \$1 Billion in Projects Likely to Be Funded by ARRA, Will Create or Retain Nearly 16,000 Jobs
- 3/16: Diaz Praises Obama for Coming to aid Small Business
- 3/12: Boston Globe: Boston Investing \$33 million of Stimulus Funds into Housing
- 3/6: Biden Meets with Miami Cops | USCM Press Release
- 3/6: Washington Post: City on The Edge - The Economy Has Put Columbus, Ohio, in A Tight Spot. Stimulus Funds Have Created Some Wiggle Room, But for How Long?
- 2/24: Reaction by The U.S. Conference of Mayors Executive Director Tom Cochran on Governors' Rejection of Economic Recovery Funds. U.S. Mayors Send Letter to President Obama  
Press Statement: [English](#) | [Letter: English](#)

**Obstacles for Cities**

- 3/5: CNN - "First stimulus project-waste?"
- 3/5: SF Bay Area Toll Authority To Buy CA Bonds Ensuing Local Transportation Projects are Uninterrupted
- 3/5: Texas DOT Building "Roads to Nowhere"
- 2/26: Letter from USCM to Governor Jindal, RE: His Remarks on Arts funding in ARRA
- 2/25: Mayor Nickels Remarks on Washington State DOT Failure to Invest in Seattle
- 2/24: Letter to President Obama, RE: Governors' Rejection of ARRA Funds
- 2/16: Letter from Sen. Begich (AK) to Sec. LaHood on Remarks on Local Transportation Funding
- 2/11: Mayors Challenge DOT Secretary LaHood on Favoring States

MAKING IT HAPPEN.

# Foreclosure Tracking <http://www.realtytrac.com/>

The screenshot shows the RealtyTrac website in a Windows Internet Explorer browser. The address bar displays <http://www.realtytrac.com/>. The browser's menu bar includes File, Edit, View, Favorites, Tools, and Help. The toolbar contains various icons for navigation and search. The website's header features the RealtyTrac logo and navigation links: Home, Join, Search, Agents, Loans, Home Value, Home Resources, Learn, FREE Credit Score, and a prominent red button for FREE Trial. Below the header, a large blue banner promotes "Search Properties Over 1.5 Million Foreclosures" with tabs for Properties, Home Values, and Trends, and buttons for VIEW LIST and VIEW MAP. A sidebar on the left offers "Free Foreclosure E-Mail Alerts!" and a "Sign Up Now!" button. The main content area includes a section titled "The Buying Process" with links to Foreclosure Overview, How To Buy Foreclosures, Best Neighborhoods to Buy or Invest In, Foreclosure Bookstore, Foreclosure FAQs, and Contact a Real Estate Agent. Below this is a "Selling Your Home" section with links to Post Your Home For Sale, For Sale By Owner Guide, Home Value Analysis, Neighborhood Information, FSBO FAQs, and Find a Real Estate Agent. Further down is a "Tools & Services" section with links to Trend Center, Renter Alerts, Home Financing, FREE Credit Score, Moving Services, Financial Calculators, FREE Newsletter, and ForeclosurePulse Blog. The "RealtyTrac Networks" section includes links to Agent Network, Affiliate Network, Lender Network, Partner Network, and Advertise With Us. At the bottom, a "Company Information" section is visible. The main content area also features a "Start your FREE search now!" section with a row of property type images: Pre-Foreclosure, Foreclosure Auctions, Bank Owned Foreclosures, For Sale By Owner, Resale MLS, and Online Auction. Below this is a "Search Foreclosures by State!" section with a map of the United States and a "FREE 7-Day Trial" offer. A "Search by City & State or Zip!" section includes input fields for City, State, and Zip Code, and a Search button. The footer of the website reads "Welcome to RealtyTrac, the nation's leading online foreclosure".

MAKING IT HAPPEN.

# Map of Bank Failures

[http://www.thestreet.com/tsc/common/images/storyimages/021309e\\_bfmap.swf](http://www.thestreet.com/tsc/common/images/storyimages/021309e_bfmap.swf)



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# Public Radio Marketplace Whiteboard

<http://marketplace.publicradio.org/videos/whiteboard>

Shadow banking | Marketplace Whiteboard | Marketplace from American Public Media - Windows Internet Explorer

http://marketplace.publicradio.org/videos/whiteboard/

File Edit View Favorites Tools Help

Google Go Bookmarks 45 blocked Check AutoLink AutoFill Send to

Snagit


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Homepage Marketplace Morning Report Marketplace Marketplace Money

### Marketplace Whiteboard



**Shadow banking**

The shadow banking system is a key component of the U.S. economy, but the financial crisis has frozen it solid. Senior Editor Paddy Hirsch explains what shadow banking is and why it's important enough to warrant its own bailout, called the Term Asset-Backed Securities Loan Facility, or TALF.

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**Shadow banking**

The shadow banking system is a key component of the U.S. economy, but the financial crisis has frozen it solid. Senior Editor Paddy Hirsch explains what shadow banking is and why it's

**The public-private partnership**

The U.S. Treasury Department plans to recruit private investors to take toxic assets off banks' balance sheets. Senior Editor Paddy Hirsch explains how the plan is supposed to work.

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#### THE NUMBERS

Dow Nasdaq S&P 500



Dow Jones Industrials (DJ)

Index	Value	Change
Dow	8081.78	+124.72 (+1.57%)
Nasdaq	1687.92	+35.71 (+2.16%)
S&P 500	865.11	+13.19 (+1.55%)
RUS 2K	476.28	+9.66 (+2.07%)
NYSE	5468.26	+96.16 (+1.79%)
AMEX	1412.73	+16.25 (+1.16%)

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# Corporate Layoff Trackers

[http://www.forbes.com/2008/11/17/layoff-tracker-unemployment-lead-cx\\_kk\\_1118tracker.htmlMaking](http://www.forbes.com/2008/11/17/layoff-tracker-unemployment-lead-cx_kk_1118tracker.htmlMaking)

The screenshot shows a Windows Internet Explorer browser window displaying the Forbes Layoff Tracker page. The browser's address bar shows the URL: [http://www.forbes.com/2008/11/17/layoff-tracker-unemployment-lead-cx\\_kk\\_1118tracker.htmlMaking](http://www.forbes.com/2008/11/17/layoff-tracker-unemployment-lead-cx_kk_1118tracker.htmlMaking). The page features a top navigation bar with links to various sections like HOME, BUSINESS, TECH, MARKETS, ENTREPRENEURS, LEADERSHIP, PERSONAL FINANCE, FORBESLIFE, LISTS, and OPINIONS. A prominent advertisement for Brookstone's Wood Charging Station is visible at the top. The main content area is titled "Pink Slips Layoff Tracker" and reports that 536,127 layoffs have occurred since November 1, 2008, at America's 500 largest public companies. It lists several recent layoffs, including Philip Morris International, T. Rowe Price, Capital One Financial, Brown-Forman, and Yahoo!. A sidebar on the right includes a "Forbes Attaché" section with links to weather, sports, watch list, and industry news, as well as a "CEO Edition" section for C-suite executives. A Fidelity advertisement is also present in the center-right area.

Charges and organizes 6 devices  
Wood Charging Station  
• Phones • PDAs • MP3 players • Cameras • Games  
Buy Now »  
Brookstone

Forbes.com  
Search: Forbes.com Quizzes Video Advanced Go  
Corporate Takeovers  
StreetTalk  
with Bob Lenzner

U.S. EUROPE ASIA HOME PAGE FOR THE WORLD'S BUSINESS LEADERS Free Trial Issue  
HOME BUSINESS TECH MARKETS ENTREPRENEURS LEADERSHIP PERSONAL FINANCE FORBESLIFE LISTS OPINIONS  
Careers Corporate Citizenship Governance Managing Clayton Christensen CEO Network CMO Network ForbesWoman

Pink Slips  
**Layoff Tracker**  
Compiled by Klaus Kneale, 04.23.09, 06:00 PM EDT  
Number of layoffs since Nov. 1, 2008, at America's 500 largest public companies:  
**536,127**  
Latest layoffs:  
April 22: **Philip Morris International** ( PM - news - people ) closes North Carolina cigarette plant and fires 1,100 workers.  
April 22: **T. Rowe Price** ( TROW - news - people ) reduces workforce by 5.5% (288 jobs), hitting all areas of the company except portfolio managers.  
April 22: **Capital One Financial** ( COF - news - people ) cuts 60 employees in its credit card division.  
April 20: **Brown-Forman** ( BFB - news - people ) pink-slips 250 workers, or 6% of its global workforce.  
April 21: **Yahoo!** ( YHOO - news - people ) reports 78% drop in first-quarter profit and 5% cut in global workforce (estimated at 680 employees).  
See layoffs by month:

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Are you a C-Suite Executive?  
Activate your attaché in one click.  
Activate Now!

MAKING IT HAPPEN.

# AALL Wiki Tools for Success in Today's Economy

## <http://aallnet.pbwiki.com>

The screenshot shows a Windows Internet Explorer browser window displaying the 'FrontPage' of the 'American Association of Law Libraries Wiki'. The address bar shows 'http://aallnet.pbwiki.com/'. The page features a blue header with the AALL logo and title. A maintenance announcement banner is at the top. The main content area is titled 'FrontPage' and includes a graphic with the text 'tools for success in today's economy'. Below this, the text explains the wiki's purpose in response to the 2009 recession. A list of resources is provided, categorized into: AALL Survey Results (April 2009 AALL Economic Outlook Survey), Career Tools (Continuing Professional Education, Coping and Combating Burnout, Job Seekers, Leadership Training, Networking, Salary Negotiation), Financial Tools (Budgeting, Funding, Negotiation, Open Access), Management Tools (Conflict Resolution, Customer Service, Hiring and Recruiting Law Librarians, Law Firm Library Management, Managing, Promoting the Law Library), and Public Relations Tools (PR Resources, Display Resources). The page also includes a sidebar with a 'Navigator' section listing various tool categories and a 'Recent Activity' section showing a recent edit by Julia O'Donnell. The browser's address bar and menu bar are visible at the top.

American Association of Law Libraries Wiki

Maintenance Announcement: PBwiki will be undergoing scheduled maintenance Tuesday, April 28 1:00-5:00AM GMT/UTC. [Find out more.](#)

VIEW EDIT

★ FrontPage

last edited by Julia O'Donnell 1 wk ago

tools for success in today's economy

With today's weak economy, it's more important than ever for AALL members to take full advantage of the resources the Association offers—and one of the most valuable resources is our network of fellow law librarians. In times like these we can rely on each other for advice and support.

In response to the U.S. recession and its impact on law libraries, AALL created this wiki of resources to succeed in today's economy. In the wiki you will find:

AALL Survey Results

- April 2009 AALL Economic Outlook Survey

Career Tools

- [Continuing Professional Education](#), [Coping and Combating Burnout](#), [Job Seekers](#), [Leadership Training](#), [Networking](#), [Salary Negotiation](#)

Financial Tools

- [Budgeting](#), [Funding](#), [Negotiation](#), [Open Access](#)

Management Tools

- [Conflict Resolution](#), [Customer Service](#), [Hiring and Recruiting Law Librarians](#), [Law Firm Library Management](#), [Managing](#), [Promoting the Law Library](#)

Public Relations Tools

- [PR Resources](#), [Display Resources](#)

Anyone can add material to the wiki, so we encourage you to use the resources and share more resources that will help our friends and colleagues in AALL.

[www.aallnet.org](http://www.aallnet.org)

Comments (0)

creynolds@nossaman.com account sign out

Create a page View files

FrontPage Pages & Files Help

Search Pages and Files

To edit this page, request access to the wiki.

Navigator

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- AALL Survey Results
- Career Tools
- Financial Tools
- Management Tools
- Public Relations Tools

edit folders

SideBar

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- [AALL Survey Results](#)
- [Career Tools](#)
- [Financial Tools](#)
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Recent Activity

- [Continuing Professional Education](#) edited by Julia O'Donnell

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# Sabrina Pacifici Blog BeSpacific

<http://www.bespacific.com>

The screenshot shows the BeSpacific blog homepage in a Windows Internet Explorer browser window. The browser's address bar displays the URL <http://www.bespacific.com/>. The browser's menu bar includes File, Edit, View, Favorites, Tools, and Help. The toolbar contains various icons for navigation and utility. The browser's status bar at the bottom shows the page title "Internet" and a zoom level of 100%.

The BeSpacific website has a purple header with the logo "beSpacific" on the left and the tagline "ACCURATE, FOCUSED LAW AND TECHNOLOGY NEWS" on the right. Below the header, there is a navigation bar with links for "home", "about", "subscribe", and "comments". A search bar is located on the right side of the header.

The main content area features a list of blog posts. The first post is dated "April 21, 2009" and is titled "New on LLRX.com - FOIA Facts: DOJ AG Issues New Guidelines Establishing a System for Improving Transparency". The post summary mentions "FOIA Facts: DOJ AG Issues New Guidelines Establishing a System for Improving Transparency: Scott A. Hodes highlights the areas of this new DOJ guidance that are of the most interest to the FOIA community." The post includes a "Permanent Link" and a "Topic(s): E-Government, Freedom of Information, Government Documents, Legal Research".

The second post is also dated "April 21, 2009" and is titled "Further Action Needed to Reinforce Signs of Market Recovery: IMF". The post summary mentions "Summary Version, International Monetary Fund, 2009, Global Financial Stability Report: Responding to the Financial Crisis and Measuring Systemic Risks (Washington, April 2009, 440 pages, PDF)". The post includes a "Permanent Link" and a "Topic(s): Government Documents".

The third post is dated "April 21, 2009" and is titled "Indicators of School Crime and Safety: 2008". The post summary mentions "Indicators of School Crime and Safety: 2008, 4/09. 'Presents data on crime and safety at school from the perspectives of students, teachers, principals, and the general population. A joint effort by the Bureau of Justice Statistics and the National Center for Education Statistics, this annual report examines crime occurring in school as well as on the way to and from school.'" The post includes a "Permanent Link" and a "Topic(s): E-Government, Government Documents".

The fourth post is dated "April 21, 2009" and is titled "Treasury Secretary's Testimony Before Congressional Oversight Panel". The post summary mentions "Secretary Geithner Opening Statement Before the Congressional Oversight Panel, April 21, 2009: 'Today I will outline the steps taken by the Obama Administration to restore the flow of credit to our economy, bring us back to work, and...'".

The right sidebar contains several sections: "BLOG BY SABRINA I. PACIFICI PUBLISHING SINCE AUGUST 2002", "Sabrina Pacifici - Recipient of the Special Libraries Association Innovations in Technology Award 2008 (PDF)", "beSpacific listed in The Top 100 Law and Lawyer Blogs from Criminal Justice Degrees Guide. beSpacific is one of the Top 10 General Legal Blogs.", "LJ's Movers & Shakers 2006 - Profile of Sabrina Pacifici", "More Awards", "SUBSCRIBE Sign up for e-mail version of beSpacific.", "ARCHIVES April 2009" (a calendar grid showing dates from Sun to Sat), "MONTHLY ARCHIVES" (a dropdown menu for "Select Month"), and "TOPICS" (a list of topics including Blogs, Censorship, Civil Liberties, Congress, Copyright, Courts, Cybercrime, Deep Linking, Digital Rights, Digital Signatures, Domain Names, E-Commerce, E-Government, E-Mail, and E-Records).

MAKING IT HAPPEN.

# New Economy Analytics, Resources & Alerts

<http://www.llrx.com/features/neweconomyanalytics.htm>

The screenshot shows a Windows Internet Explorer browser window displaying the LLRX.com website. The address bar shows the URL <http://www.llrx.com/features/neweconomyanalytics.htm>. The page title is "New Economy Analytics, Resources and Alerts | LLRX.com". The website has a purple header with the LLRX.com logo and navigation links: Home, Court Rules, Forms & Dockets, Article Archives, Submit an Article, Subscribe, beSpecific Blog, About LLRX, and Contact LLRX. The main content area features the article "New Economy Analytics, Resources and Alerts" by Marcus P. Zillman, published on March 18, 2009. The article text describes the "New Economy Analytics, Resources and Alerts" as a Subject Tracer™ Information Blog. A sidebar on the right contains several resource categories: LEGAL RESEARCH (Federal Legislative Research, Foreign & Comparative Law, Legislative Research Guide, United States Law), LIBRARIAN RESOURCES (Competitive Intelligence, Government Resources, Information Management, Law Library Management, Presentation Skills, 9/11 News & Legal Resources), LEGAL TECHNOLOGY (E-Discovery, Gadgets & Gizmos, Intranets, Knowledge Management, Websites, Blogs, & Wikis), FROM BEESPACIFIC.COM (Daily Law & Technology News), and a section for New on LLRX.com (FOIA Facts, DOJ AG Issues New Guidelines, Establishing a System for Improving Transparency, Further Action Needed to Reinforce Signs of Market Recovery: IMF, Indicators of School Crime and).

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# Speculative Debauch blog

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The Speculative Debauch\* - Windows Internet Explorer

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## THE SPECULATIVE DEBAUCH\*

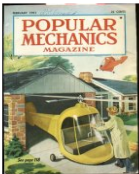
Friday, April 24, 2009

### A More Professional Me

The [first](#) of two articles I wrote about the financial crisis, "The Financial Crisis: complexity made (somewhat) less complex" has finally been posted on West's Librarian Relations website.

Posted by Craig Eastland 0 comments

### Post-Modernism



The securities law are, essentially, remedial. Since the crash of 1929 precipitated the '33 Act and the '34 Act, financial scandals have preceded new laws.

Browsing through the titles of proposed securities legislation ([see the spreadsheet](#)) I saw language implying remedies on the way - "responsibility," "integrity," "reform" (twice) "transparency" (twice) and, "accountability" (three times).

Looking back, I noticed that the laws that get blamed for causing the financial crisis described themselves with the word "modernization" - *The Commodity Futures Modernization Act of 2000 (CFMA)* and Gramm-Leach-Bliley, or the *Financial Services Modernization Act of 1999 (GLB)*.

Because I'm curious that way, I decided to use the federal securities legislative history database (FSEC-LH) on Westlaw to see if modern has always stood for less regulation and "reform" for more.

Forms of the word modernize appear only 31 times in FSEC-LH. The first occurrences are recent and are associated with stronger regulation. The Senate

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# Financial Crisis Update

<http://www.financialcrisisupdate.com>



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# Lexis Communities

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# Lexis Financial Crisis Center

The screenshot shows a web browser window titled "Transactional Advisor - Windows Internet Explorer". The address bar displays a URL from the LexisNexis website. The browser's menu bar includes File, Edit, View, Favorites, Tools, and Help. The toolbar contains various icons for navigation and search. The main content area is titled "LexisNexis® Total Research System" and features a navigation bar with links for Search, Research Tasks, Get a Document, Shepard's®, Alerts, Total Litigator, Transactional Advisor, and Counsel Selector. The "Transactional Advisor" link is currently selected.

The main content area is divided into several sections:

- Financial Crisis Center**: A sidebar on the left lists "Featured Services" including LexisNexis Commercial Law Community, Grow Your Practice, Find a Lawyer at martindale.com®, CourtLink®, LexisNexis® Company Analyzer, LexisNexis® Company Dossier, LexisNexis® Bookstore, Market Your Peer Review Rating, Update Your Firm Listing, Check Online Statistics, and ALVantage.
- Financial Crisis Center**: The main content area is divided into four columns:
  - Current News and Legislation**: Lists recent news items such as "Troubled Commercial and Investment Bank News", "Mega News - Financial Crisis", "Mega News - Credit Crisis", "Mega News - Subprime Mortgages", "Mega News - Credit Regulation", "Emergency Stabilization Act of 2008 (P.L. 110-343)", "Bill Tracking Report for H.R. 1424", "Interim TARP Rules", "Interim TARP Conflicts of Interest Guidance", and "Treasury Rules Regarding Executive Compensation Limits".
  - Related Expert Commentary**: Lists expert articles such as "The Treasury's Efforts to Jumpstart Small Business Lending and TARP", "Livingston on Breach of the Peace in Self-Help Repossession under U.C.C. Article 9", "Subprime Lending Emerging Issues", "Fanto on Short Selling", "Fanto on the Upheaval of the United States Financial System", "Wilson on the Liability Faced by Financial Institutions from Exposure to Subprime Mortgages", "Wilson on Losses Attributable to Subprime Mortgages", "Jaworski on new RESPA Rules", and "Wilson on the Collapse of the Auction Rate-Securities Market".
  - Backgrounders and Analysis**: Lists backgrounders such as "Asset-Based Financing", "Checklists for Chapter 7 and Chapter 11 Business Bankruptcy Filings", "Closure and Resolution of Failed Banks and Thrifts", "Analysis of Internal Capital and Financial Requirements for Bank Holding Companies", "Commercial Banks, Taxation & Bad Debt", and "Financial Crisis Analytical Materials and Surveys".
  - Investigate Distressed Companies**: Lists search options for "Search Troubled Company Report", "Search Negative News", "Search Bankruptcy Filings", "Search Company Dossier", "Search SEC Disclosure Filings", "Search Litigation Materials", and "Historical Quotes".
- Expert Commentaries**: A sidebar on the right titled "Expert Commentaries" features a "Backgrounder: Homeowner Affordability and Stability Plan" by Pangrace and Lapine, along with a biographical note about Kenneth M. Lapine.

At the bottom of the page, there is a navigation bar with links for Search, Research Tasks, Get a Document, Shepard's®, Alerts, Total Litigator, Transactional Advisor, and Counsel Selector. Below this is a footer section with the LexisNexis logo, a link to "About LexisNexis", and a copyright notice: "Copyright © 2009 LexisNexis, a division of Reed Elsevier Inc. All rights reserved."

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# Westlaw Financial Crisis Tab

The screenshot shows the Westlaw Financial Crisis tab interface within a Windows Internet Explorer browser window. The address bar displays the URL: [http://web2.westlaw.com/welcome/FinancialCrisis/default.w?w=VALW9\\_04&f=NotSet&f=NotSet&v=5p&f=2\\_0&rp=%2Fwelcome%2FFinancialCrisis%2Fdefault.w&mt=FinancialCrisis](http://web2.westlaw.com/welcome/FinancialCrisis/default.w?w=VALW9_04&f=NotSet&f=NotSet&v=5p&f=2_0&rp=%2Fwelcome%2FFinancialCrisis%2Fdefault.w&mt=FinancialCrisis). The browser's menu bar includes File, Edit, View, Favorites, Tools, and Help. The toolbar contains various icons for navigation and search, including Google, Snagit, and a search bar. The Westlaw logo is prominently displayed at the top left of the page. Below the logo, a navigation bar features tabs for Librarians, Business & News, Employment Practitioner, Litigation, Real Property Practitioner, California, and Financial Crisis. The Financial Crisis tab is currently selected. The main content area is divided into several sections: Shortcuts, Resources, Administrative Materials, Statutes & Regulations, Cases, Public Records, Subprime Resources, Trial Filings & Appellate Briefs, and Company Information. Each section contains a list of links to relevant documents, articles, and resources. For example, the Resources section includes links to 'New Trial Docs', 'Recent Developments', 'Current Legal Analysis', 'News, Journals & Law Reviews', 'Analytical Materials', and 'Trial Filings & Appellate Briefs'. The Administrative Materials section includes links to 'Financial Crisis Combined Administrative Materials', 'Financial Crisis Miscellaneous', 'SEC Enforcement Manual', and 'More Sources...'. The Statutes & Regulations section includes links to 'Financial Crisis Public Laws', 'Pending Financial Crisis Federal Legislation', 'Pending Subprime Federal Legislation', 'Pending Financial Crisis Federal Regulations', 'Pending Subprime Federal Regulations', and 'More Sources...'. The Cases section includes links to 'All State and Federal Financial Crisis Cases', 'All State and Federal Subprime Cases', 'Federal Finance & Banking - Federal Cases', 'Federal Securities - Cases', and 'More Sources...'. The Public Records section includes links to 'Multi-State Tax Assessor Records & Real Property Reports', 'Multi-State Real Property Transaction Records', and 'Multi-State Pre-Foreclosure Records'. The Subprime Resources section includes links to 'Residential Mortgage Lending: Brokers', 'Mortgage-Backed Securities', 'Law of Distressed Real Estate', 'Mortgage Servicing News', 'Real Estate Finance Law', 'Mortgage & Consumer Loan Lease Disclosure', 'Residential Mortgage Lending - State Regulation Manuals', 'Mortgage and Real Estate Executives Report', and 'Asset Securitization Report'. The Trial Filings & Appellate Briefs section includes links to 'Financial Crisis Trial Filings', 'Sub-Prime Trial Filings', and 'National Subprime Briefs'. The Company Information section includes links to 'Company Profiles' and 'Company Information'. The left sidebar contains a 'Shortcuts' section with links to 'Andrews Litigation Reporters', 'Current Awareness', 'Mortgage Banking Regulatory Guidance', 'Regulatory Guidance Search', 'Search for a database', 'Build your own survey', 'Find by citation', 'State Statutory Surveys', 'State Regulatory Surveys', 'Tables of Contents', 'Find state documents', and 'Legal Due Diligence Report'. The bottom of the browser window shows the status bar with 'Trusted sites' and '100%' zoom level.

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# Thank You

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